



















# Board of Directors Finance Committee Meeting

North Carolina Turnpike Authority

January 11, 2018

# Request for Qualifications: Financial Advisor Update

**David Roy** 

#### Overview

- The advice and counsel of the Financial Advisor will be used in strategic planning, sensitive negotiations, business alternatives, TIFIA financing and other activities of the Authority Board and senior management
- Criteria that must be met:



#### Selection Process



#### **Selection Committee:**

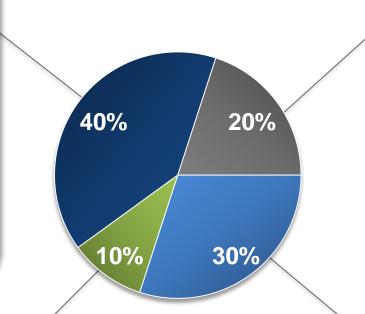
- David Tyeryar, NCDOT CFO
- David Roy, NCTA Director of Finance
- Rodger Rochelle, P.E., NCTA Chief Engineer
- Chuck Watts, NCDOT General Counsel

#### Selection Criteria

Experience of the firm and identified staff in public finance, especially:

- 1. transportation & toll applications;
- complex modeling & forecasting tools;
- 3. revenue bond &TIFIA financed projects;
- 4. investment management;
- 5. refunding escrows; and
- 6. swap advisory.

Knowledge of NCTA and projects and organizational needs as well as proposed compensation structure.



Action plan and procedures for managing bond sales, feasibility analyses and credit issues.

Success in advising governmental issuers on the issuance of tax-exempt revenue bonds and applying innovative techniques to enhance the success of such issuances.

### Financial Advisor Selection Committee Recommendation

- Firms who submitted Statements of Qualifications:
  - PFM Financial Advisors, LLC
  - Public Resources Advisory Group (PRAG)
    - Subconsultants:
      - KPMG Corporate Finance, LLC
      - Kensington Capital
  - Phoenix Capital Partners, LLP

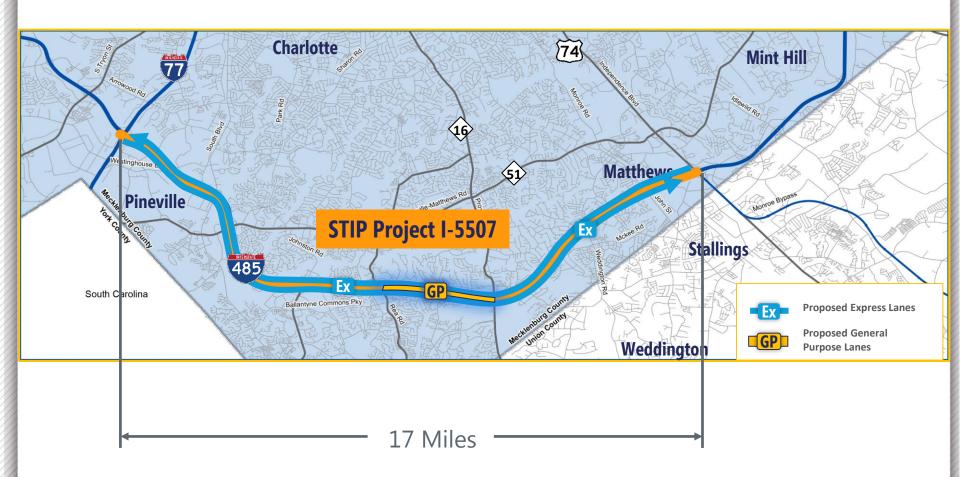
# Policy for Adopting Express Lane Tolling Methodologies David Roy

# Express Lanes Toll Project Update

Charlotte Region Express Lanes (I-485 and US 74)

Rodger Rochelle, P.E.

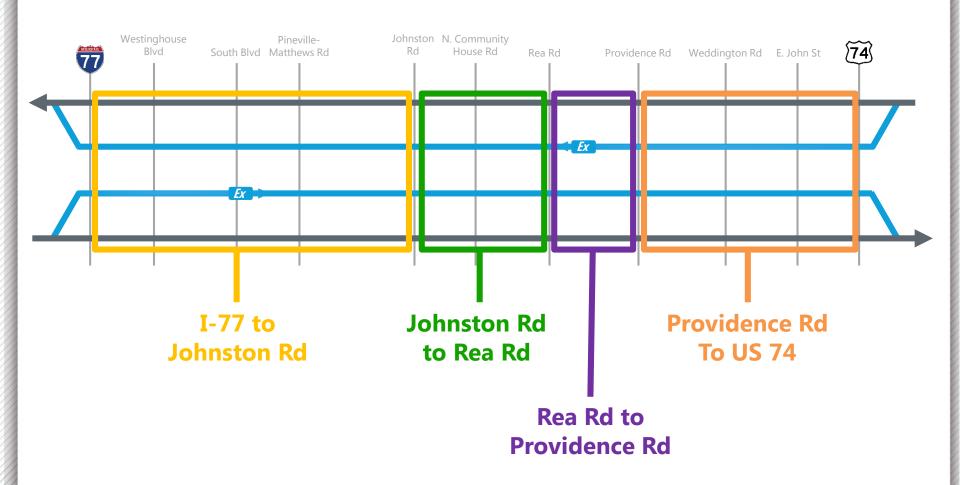
### I-485 Express Lanes



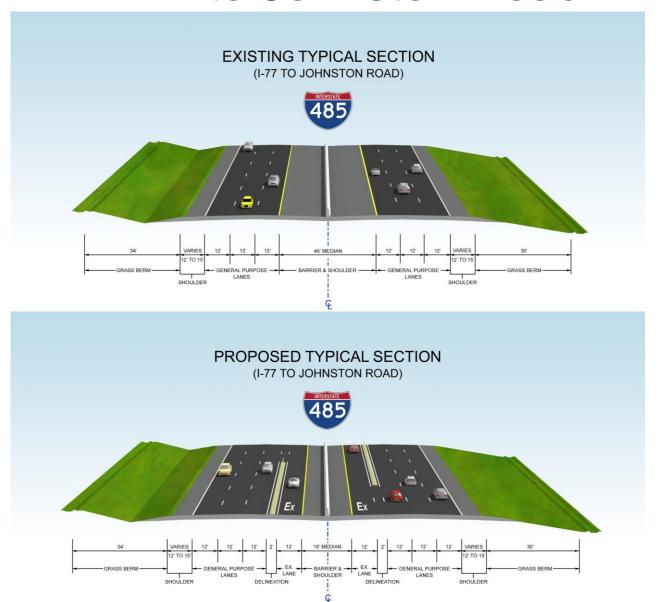
### I-5507 Project Overview

- I-77 to US 74 (Independence Blvd)
- 17 miles in length
- Proposed improvements include:
  - One new Express Lane in each direction
  - Extension of General Purpose Lane (one lane in each direction) for 2 miles
  - 2 Potential Direct Connectors (At Johnston Road and at Westinghouse Boulevard)
  - Up to six access points in each direction
- Current Estimate \$240M \$290M

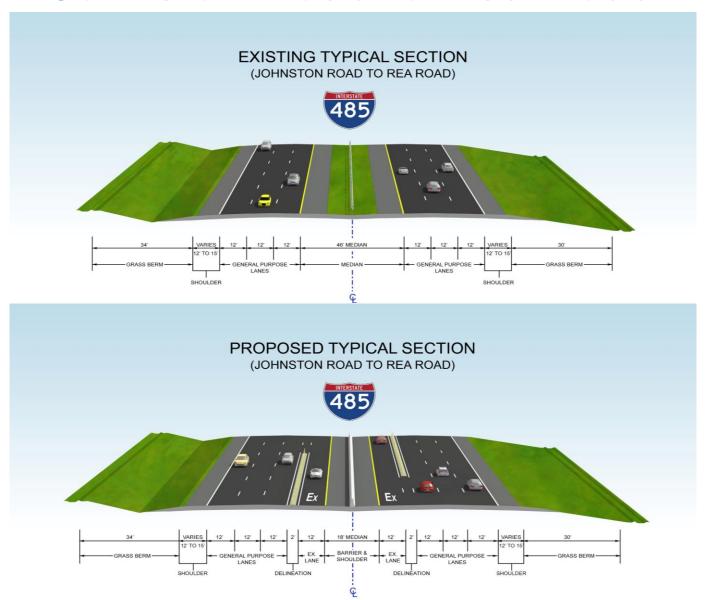
### **Proposed Typical Sections**



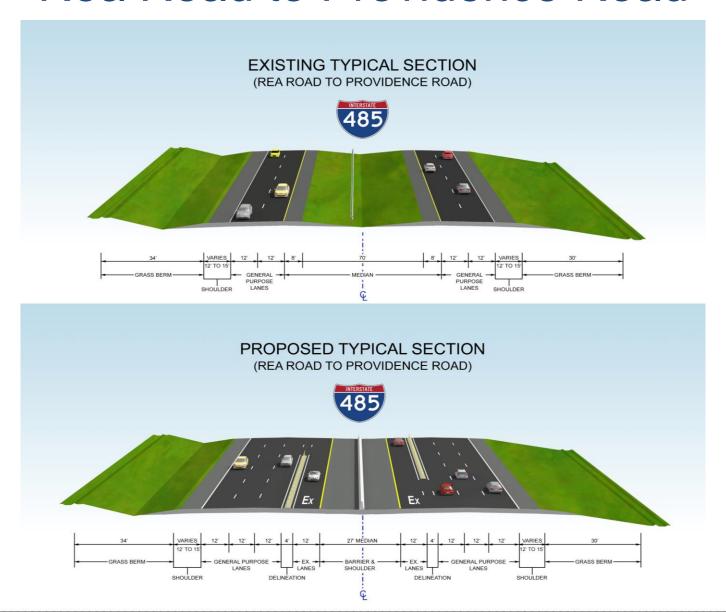
#### I-77 to Johnston Road



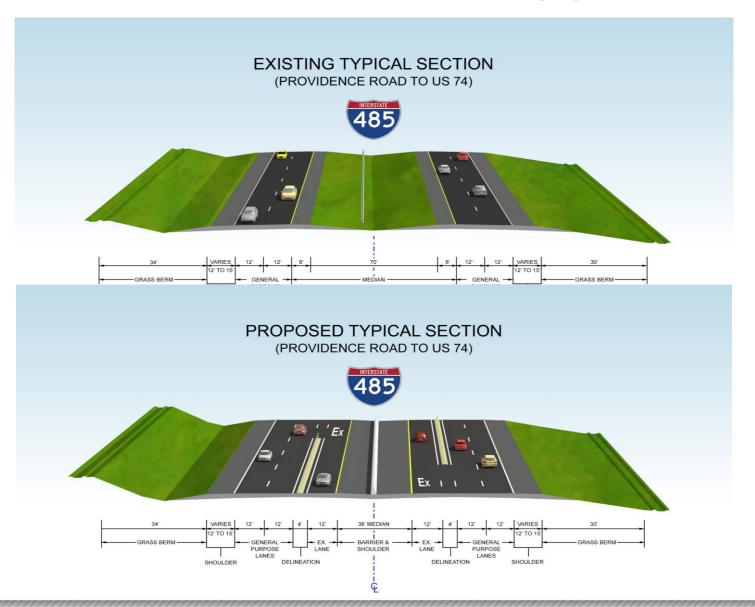
#### Johnston Road to Rea Road



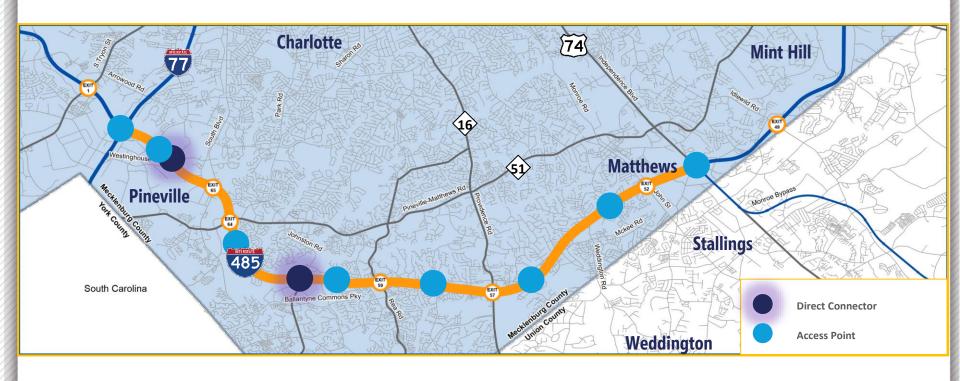
#### Rea Road to Providence Road



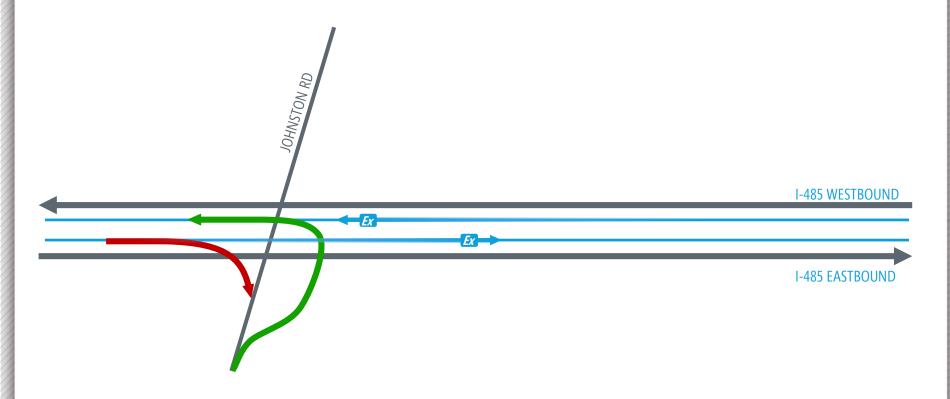
#### Providence Road to US 74



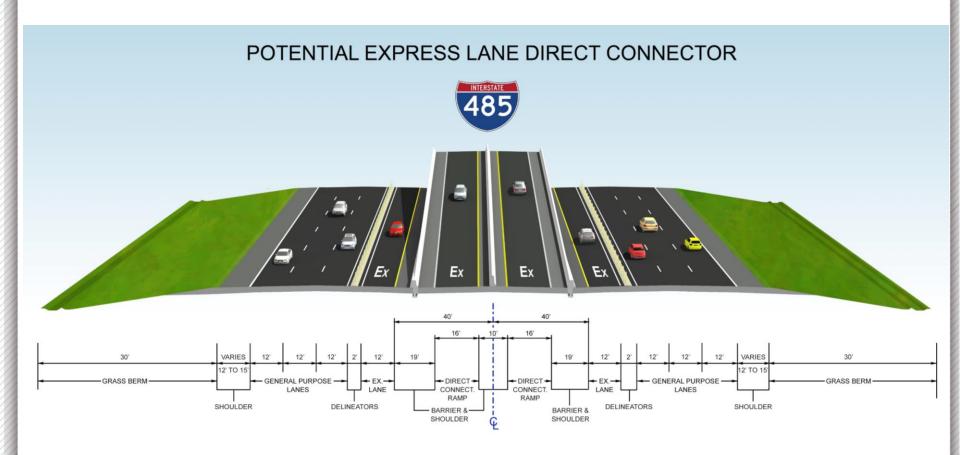
# Potential Direct Connectors and Access Points



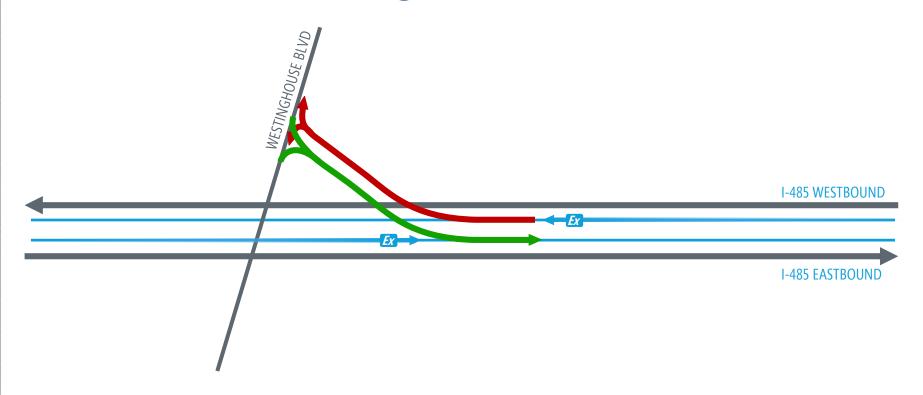
# Potential Direct Connector at Johnston Rd



#### Typical Sections – Direct Connector



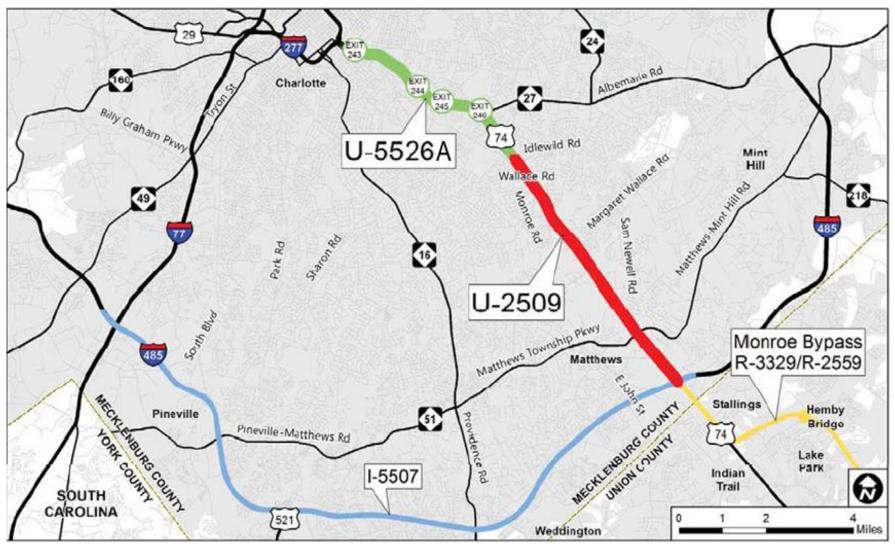
# Potential Direct Connector at Westinghouse Blvd.



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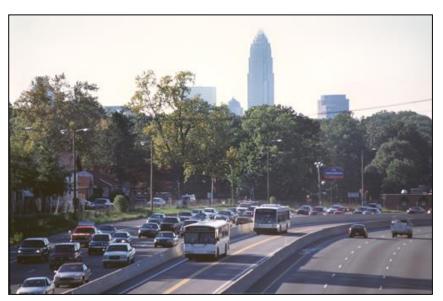


### **US 74 Express Lanes**



### US 74 Express Lanes

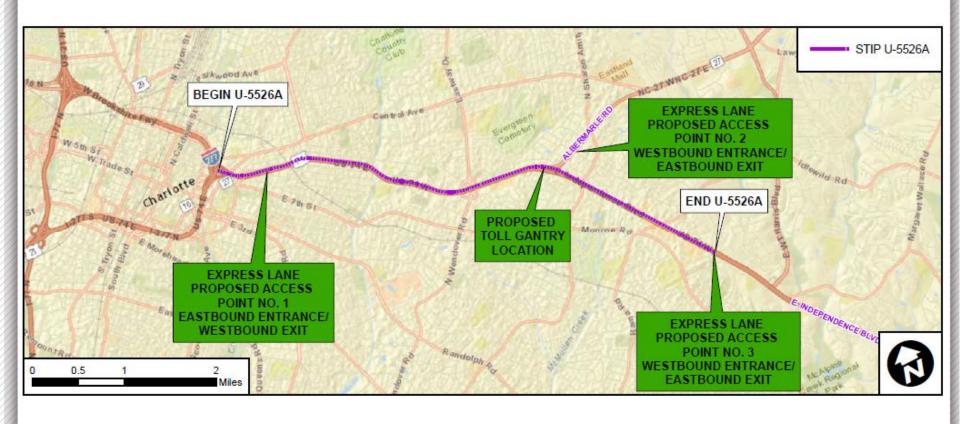
- Currently Two-Directional Busway from I-277 to Sharon Amity Road for 3 miles
- U-209B 1.5 mile extension
- U-5526A Converts Busway to reversible Express Lane
- U-2509 Extends Express Lanes to I-485



### U-5526A Key Project Facts

- 5+ miles long, from I-277 to east of Wallace Road
- Conversion of existing Busway to Express Lane (from I-277 to Albemarle Rd., approx. 3 miles)
- Design-Bid-Build project (\$22M)
- Gate-controlled access
- Wrong-way driver detection and notification signs
- One toll location in middle of project with 2 gantries:
  - Short trip: entry from or exit to Albemarle Rd.
  - Long trip: travel entire length of project

### U-5526A Ingress and Egress



#### **Current Status**

- Independent Assessment
  - Project Benefits & Opportunities
  - Design
  - Public Involvement
  - Toll Policy
  - Financing/ Traffic & Revenue
  - Schedule

- Toll Collection Systems
- ITS and AET Infrastructure
- Ingress/Egress
- Signing
- Operations & Maintenance
- Law Enforcement
- Planning studies nearing completion
- Final design nearly complete (U-5526A)
- Design-Build Teams shortlisted (I-5507)
- Final examination of operating costs, revenue, etc. to inform final tolling policy

## Questions?

# 2018 Finance Committee Meeting Dates

**David Roy** 

# **Proposed Meeting Dates**

Wednesday, March 21st

Wednesday, April 18th

Wednesday, June 20th

Wednesday, July 18th

Wednesday, September 19th

Wednesday, October 17th

Wednesday, December 19th